Exhibit A Services and Payment for Services

	SERVICE ITEM	SERVICE REQUIREMENT
A. MEL	DICAL COMMAND CENTER & CALL	
PROCES	SS REQUIREMENTS	
A.1	Hours of Operation	☑ 24/7 ☑ All trips are "urgent/same day"
A.2	Service Area & Geography	☑ State: Florida ☑ County: Sumter
A.3	MCC Contact Numbers	☑ TBD
A.4	Nurse Licensure Requirements	☑ LVN/LPN and/or RN must be licensed to practice in the State where the patient calls from
A.5	Nurse Call Greeting	☑ See Appendix B
B. SCRE	ENING CRITERIA	
B.1	Inclusions/ Response Determinants	☑ Response Determinants (see Appendix C)
B.2	Exclusions	 ☑ Life threatening illness or injury ☑ Incarcerated and/or under arrest/detained individuals ☑ Impaired due to drugs and/or alcohol ☑ Pregnancy >20 weeks with pregnancy complaint ☑ Homicidal/Suicidal
B.3	NMTARA EMA (See Appendix D)	☑ Requires immediate assistance and ED care
B.3.1	NMTARA 1: Recommend Care within 1 Hour	☑ Refer to Urgent Care Center or Tele-Health
B.3.2	NMTARA 2: Recommend Care within 4 Hours	☑ Refer to Urgent Care Center or Tele-health
B.3.3	NMTARA 3: Recommend Care within 24-Hours	☑ Refer to Urgent Care or Clinic or Tele-health
B.3.4	NMTARA 4: Recommend Care within 5 days, if necessary	☑ Refer to Clinic, Tele-Health or PCP
B.4	Transportation Requesting Parties	☑ Nurse
B.5	Trip Reasons	☑ Urgent Care ☑ Pharmacy
B.6	Eligibility Verification	☑ TBD
B.7	Encounter Data	☑ TBD

с	TRANSPORTATION		
C.1	Non-Emergent Transportation	☑ Lyft ☑ BLS Ambulance	
C.2	Ride Share Requirements	☑ Patient and additional riders as space permits ☑ Riders provide all necessary: car seats, medical equipment ☑ Pharmacy stops allowed after clinic visits ☑ Return Trips: use rideshare "hot link" or call TBD	
D. REPORTING			
D.1	Standard Reporting Package	☑ See Appendix F	
D.2	Ad-hoc Reports	☑ 30-business notice is required	
		☑ \$200 charge per hour for development	
E. QUALITY			
E.1	Joint Operating Committee (JOC)	☑ Meet regularly to review accuracy of calls routed to NN, program and overall performance.	
E.2	Grievance/Complaint Ratio	☑ Callers may voice complaints verbally to a nurse.☑ Complaints will be sent to TBD	
E.3	Patient Satisfaction	☐ Daily callbacks completed within 24 hours of accessing NN☐ Questions: See Appendix E	

Payment for Services

Services	Fee
Nurse navigation line staffed 24/7 under physician supervision (up to 3000 calls annually)	\$91,620.00
	Annually
Excess calls beyond 3000	\$51.00/call
Rideshare services available 24/7 @ FFS rate	\$50.00/rideshare
	service call

Appendix A

Definitions

- Advanced Life Support (ALS) a set of life-saving protocols and skills that extend Basic Life Support to further support the circulation and provide an open airway and adequate ventilation (breathing).
- Alternative Destination(s) (ALTD) any place of care that is not an emergency department which may include, but is not limited to, urgent care facilities, federally qualified health centers, community clinics, primary care offices and dental offices.
- Application Programming Interface (API) refers to any data integration between two database systems. For this document, an API could be any means to have data transferred between two systems on or off a shared network. It refers to all the programing, interfaces, and firewall changes needed to ensure that data moves smoothly from one system to another.
- Basic Life Support (BLS) a level of medical care which is used for victims of life-threatening illnesses or injuries until they can be given full medical care at a hospital. It can be provided by trained medical personnel, including emergency medical technicians, paramedics, and by qualified bystanders.
- Caller the individual who has called seeking medical attention.
- Computer-Aided Dispatch (also called Computer-Assisted Dispatch) (CAD) -- a method of dispatching field emergency service resources. It can either be used to send messages to the dispatch via a mobile data terminal (MDT) and/or used to store and retrieve data (i.e. radio logs, field interviews, client information, schedules, generating and archiving incidents that begin with a phone call from a citizen or originate from personnel in the field, etc.
- CAD 2 CAD a process by which there is a bidirectional communication between two different CAD systems.
- **Emergency Room Department (ED)** a hospital unit that specializes in emergency medicine and the acute care of patients who present without prior appointment.
- **Emergency Medical Dispatch (EMD)** a system that enhances services provided by emergency call takers by using criteria-based system-questioning guidelines to narrow the caller's medical situation to better determine and dispatch appropriate emergency services.
- Health Plan an individual or group plan that provides, or pays the cost of, medical care.
- Licenses Vocational Nurse/Licensed Practical Nurse (LVN/LPN)- a nurse who has graduated from a nursing
 program and met the requirements outlined by a country, state, province or similar licensing body to obtain a
 nursing license.
- **NMTARA** Needs Match Time and Resource Allocation. Proprietary triage system utilized nurses to apply medical triage to callers.
- Non-Emergent Transport Services (NEMT) Services provided through Access2Care for transportation needs.
- **Nurse Navigation (NN)** conducts a telephonic medical triage of calls and coordinates transport and clinic site referrals for these callers.
- Personally, Identifiable Information (PII) data that can used on its own or with other information, identifies, contacts, and/or locates a single person.
- **Primary Care Physician/Provider (PCP)** a health care practitioner who sees people that have common medical problems; also provides, coordinates or helps a patient access a range of health care services.
- **Registered Nurse (RN)** a nurse who has graduated from a nursing program and met the requirements outlined by a country, state, province or similar licensing body to obtain a nursing license.
- **System** describes all the software and hardware necessary to maintain records management and database tracking. This includes back-end hardware and software such as database software and servers, and all front-end software and hardware, such as Microsoft Office and PCs.

Appendix B

Call Script

	Example of scripting – Specific Script to be determined by the parties.		
Call Taker Determines Nature of	Hello. My name is (Name). This is a recorded line. I am going to have you speak		
Call	with one of our nurses right now to obtain the best care for you at this time.		
Nurse receives Warm Transfer	Hello, my name is (Name), I am a nurse.		
Nurse gets opening information	I am sorry that you are not feeling well today, can I have your full name and date of birth?		
	I understand that you called with a complaint of (x). Can you tell me a little more about what is going on?		
	I am going to ask you a set of questions to better assist in finding the best care for you today		
Once the NMTARA level is We recommend that you get seen at a clinic (or Urgent Care, deper			
reached	time of day) today		
	In order to find the right place for you, can you give me your insurance information?		
	We are going to set you up to be seen at Clinic X		
Schedule a ride	Are you able to find your own transportation to the clinic?		
	-Will depend on payor NEMT reimbursement to complete this script		
Obstacle statements, such as: I	We have assessed your medical need and find the clinic is the most		
want an ambulance to take me	appropriate place to have your care. You will see a medical Provider in a much		
to the ER shorter amount of time than waiting in an ER waiting room.			
Closing Statement	(Patient name) Now that we have you set up for your care, we will be calling		
	to check on you tomorrow to find out how you are feeling		

Appendix C

EMD Protocols Referral to Nurse Navigation Line

EMD Code	Total Calls	Description
02A01	60	Allergic reaction- No diff. breathing or swallowing
02A02	4	Spider bite
03A01	23	Animal Bite-Not dangerous area
03A02	8	Animal Bite-Non recent
03A03	39	Animal Bite-superficial
05A01	189	Back Pain-Non Traumatic
05A02	24	Back Pain- Non Recent (no priority symptoms)
07A03	18	Burn-minor
07A04	0	Sunburn
07A05	0	Burn-Non Recent
13A01	213	Diabetic- Alert and behaving normally
16A02	6	Eye Injury- mild (abrasion, small foreign object, contact lenses, welding)
16A03	9	Eye Injury- medical (allergy, infection, tears)
17A02	166	Fall-Not Dangerous body area
17A03	542	Fall- Non Recent (no priority symptoms)
18A01	44	Headache- Breathing normal (no priority symptoms)
21A01	125	Hemorrhage/Laceration- Not Dangerous
21A02	1	Hemorrhage/Laceration- Minor
23001	49	Poisoning- no priority symptoms
26002	5	Sick Person- Boils
26003	1	Sick Person- Bumps (non traumatic)
26004	0	Sick Person- Can't sleep
26005	10	Sick Person- Can't urinate
26006	14	Sick Person- Urinary catheter w/out bleeding
26007	12	Sick Person- Constipation

26008	20	Sick Person- Cramps/Spasms/Joint Pain
26009	0	Sick Person- Cut off ring request
26010	0	Sick Person- Deafness
26011	15	Sick Person- Diarrhea
26012	1	Sick Person- Earache
26013	0	Sick Person- Enema
26014	2	Sick Person- Gout
26015	1	Sick Person- Hemorrhoids
26016	0	Sick Person- Hepatitis
26017	1	Sick Person- Hiccups
26018	2	Sick Person- Itching
26019	7	Sick Person- Nervous
26020	5	Sick Person- Object Stuck (nose, ear, vagina, rectum, penis)
26021	4	Sick Person- Object swallowed (no choking or diff. breathing)
26022	12	Sick Person- Painful urination
26023	4	Sick Person- Penis problems/pain
26024	6	Sick Person- Rash/Skin Disorder
26025	0	Sick Person- Sexually Transmitted Disease
26026	3	Sick Person- Sore throat
26027	5	Sick Person- Toothache
26028	23	Sick Person- Wound Infected
27A01	0	Gunshot/Stab/Penetrating Trauma- Non Recent and peripheral wound
30A02	96	Traumatic Injuries- Not Dangerous Body Area
30A03	0	Traumatic Injuries- Non Recent and no priority symptoms

Appendix D

NMTARA categories

Abdominal Swelling	Contact Lens Problem	Genital Problems Male
Abrasion	Cough	Glands Swollen or Tender
Alcohol Problems	Croup	Hair Loss
Allergic Reactions	Crying Excessive in Infants	Hand Wrist Problems
Altered Mental Status	Dehydration	Hay Fever Problems
Ankle Injury	Depression	Head Injury
Ankle Problems	Diabetes Problems	Headache
Anxiety	Diarrhea Adult	Heart Rate Problems
Arm or Hand problems	Diarrhea Child	Heartburn
Asthma	Dizziness	Heat Exposure
Avian Influenza Exposure	Domestic Abuse	Hemorrhoids
Back Neck Injury	Drowning (Near Drowning)	Hepatitis
Back Pain	Ear Injury Foreign Body	Hiccups
Bad Breath	Ear Ringing	Hip Pain Injury
Bedbug Exposure or Concerns	Ear Drainage	HIV Exposure
Bed Wetting	Ebola Known or suspected	Hives
Bed Wetting	Exposure	111465
Bee Stings	Electric Injury	Hoarseness
Bites Insect	Emergency Contraception	Hospice Problems
Bites Marine Animals	Extremity Injury	Hypertension
Bites Snake	Eye Injury	Hyperventilation
Bites Tick	Eye Problems	Hypotension
Bleeding Severe	Facial Problems	Immunization Reactions
Body Fluid Exposure	Fainting	Immunization Tetanus
Bone Joint and Tissue	Falls	Incontinence Stool
Breast Problems	Fatigue	Incontinence
Breast Feeding Problems	Febrile Seizures	Indigestion
Breathing Problems	Feeding Tube Problems	Influenza and other viruses
Bruising	Fever Adult	Insomnia
Burns Chemical	Fever Child	Itching
Burns Thermal	Finger and Toe Problems	Jaundice
Cast Splint Problems	Food Allergy Known or Suspected	Jaw Pain
Chest Pain	Food Poisoning Suspected	Joint Pain Swelling
Chest Trauma	Foot Problems	Knee Pain Swelling
Child Abuse	Foreign Body Eye	Laceration
Choking	Foreign Body Inhaled	Leg Pain Swelling
Circumcision Care	Foreign Body Rectum	Lice
Cold Exposure	Foreign Body Skin	Menstrual Problems
Common Cold Symptoms	Foreign Body Swallowed	Mouth Problems
Confusion	Foreign Body Vagina	Mumps
Congestion	Frostbite	Muscle Cramps
Congestive Heart Failure	Gas Flatulence	Neck Pain
Constipation	Genital Lesions	Neurological Symptoms
Newborn Problems	Rectal Problems	Sweating Excessively
ivewbotti Problettis	vectal kionieilis	Sweating excessively

Abdominal Pain Adult	Reye Syndrome Suspected	Swelling
Abdominal Pain Child	Roseola	Tattoo Problems
Numbness and Tingling	Rubella German Measles	Teething
Ostomy Problems	Scabies	Tongue Problems
Overdose	Scrotal Problems	Tooth Injury
Pertussis Whooping Cough	Seizure	Toothache
Piercing Pocketing Problems	Severe Acute Respiratory Syndrome (SARS)	Umbilical Cord Care
Pink Eye	Sexual Assault	Urinary Catheter Problems
Pinworms	Sexually Transmitted Disease	Urination Difficult
Postoperative Problems	Shingles Suspected or Exposure	Urination Excessive
Postpartum Problems	Shock Suspected	Urine Abnormal Color
Pregnancy Cold Symptoms	Shoulder Pain Injury	Vaginal Bleeding
Pregnancy Fetal Movement	Sickle Cell Disease Problems	Vaginal Discharge, Pain,
Problems		Itching
Pregnancy Fluid Leaking	Skin Lesions, Lumps, Bumps, Sores	Vision Problems
Pregnancy Hypertension	Sleep Apnea Adult	Vomiting Adult
Pregnancy Nausea and Vomiting	Sleep Apnea Child	Vomiting Child
Pregnancy Problems	Sore Throat	Weakness
Pregnancy Suspected Labor <36	Speaking Difficulty	Wheezing
Weeks		
Pregnancy Suspected Labor	Spitting Up Infant	Wound Care, Sutures,
		Staples
Pregnancy Urination Problems	Stools Abnormal	Wound Healing, Infection
Pregnancy Vaginal Bleeding	Substance Abuse Use or Exposure	
Puncture Wound	Suicide Attempt Threat	
Rash Adult	Sunburn	
Rectal Bleeding	Swallowing difficulty	

Appendix E Patient Satisfaction Survey 1-5 Rating Scale; 5 being highest

Question 1	When you called the nurse navigation line, you talked with a nurse	1-5
	about your medical problem. Do you agree that the nurse	
	understood your problem?	
Questions 2	How satisfied are you with the care that you got from person you	1-5
	talked to on phone?	
Question 3	How satisfied were you with the amount of time you spent waiting	1-5
	at clinic on a doctor or nurse?	
Question 4	How satisfied are you with the care you received by a doctor or	1-5
	nurse at clinic?	
Question 5	How satisfied are you with the transportation you used to get to the	1-5
	place where you were treated?	
Question 6	Is there anything else you would like to tell us?	Open ended

Appendix F Reporting

Telephone	Average speed of answer	Monthly
	Average abandon rate	Monthly
	Call volume	Monthly
Quality	# of patients triaged	Monthly
	# of patients sent back for ALS	Monthly
	and BLS	
	# of patients referred to clinic	Monthly
	and urgent rare	
	# of patients referred to PCP	Monthly
	# of patients referred to self-	Monthly
	care	
Satisfaction	Survey results	Quarterly